

Winning is Simple:

Find every seller of counterfeit,
 make them stop

Discovered Issues:

1 Underestimated Quantity of Counterfeit

50-100k stores in each country

2 Cost to Enforce

If we cut costs by a factor of 10, it's still not enough

How does this affect Anti-Counterfeiting?

1 Brands are left carefully prioritizing targets

2 Most KPI's revolve around the quantity of seized goods

Why is this happening?

1 Brands have Limited Human Resources

Hundreds of professionals are battling against hundreds of thousands of counterfeiters

2 BudgetLimitations

Brands can't pay to enforce all counterfeit sellers

What can we do about it?

Level the Playing Field

Completely remove the reliance on budgets

→ Scale the enforcement

Scaling is needed to match the efforts of counterfeiters as closely as possible

The Basic Principles of: Revenue Recovery, Contingency, Success-Fee, Self-Funding

1 Reduce enforcement costs to a minimum

- a. Mystery Shoppers, not investigators
- b. Tools for automation and increased efficiency
- c. Standardized Work

2 Recover funds from the infringers

- a. Send the right message to the market
- b. Stop the sale > Collect the funds > Scale the enforcement > Repeat

Challenges with this approach:

1 Appropriate Compensation Claims

There is no goal of severely punishing the sellers, it's a mechanism to deter them, and fund the project

2 Anti-Corruption and Anti-Bribery

At scale, the risk of information leaks, and "under-the-table" deals increase

3 Regional Development

Each Jurisdiction requires a tailored approach

Case Study Mexico

Jan 1, 2024 - Dec 31, 2024

Stores found / enforced

374 / 212

874

Seized

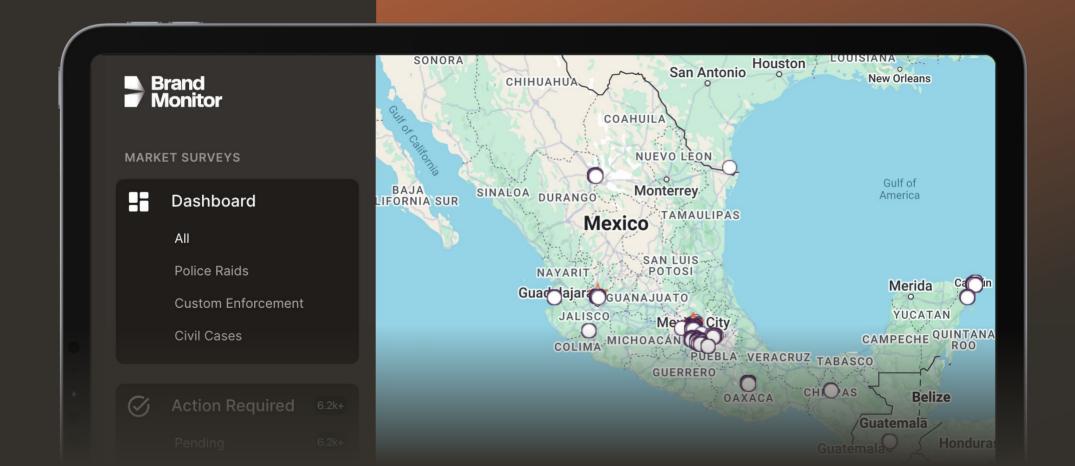
Police Raids

11

Compensations Collected

Counterfeit Destroyed or

\$276,367



Case Study Brazil

Jan 1, 2024 - Dec 31, 2024

Stores found / enforced

139 / 64

Police Raids

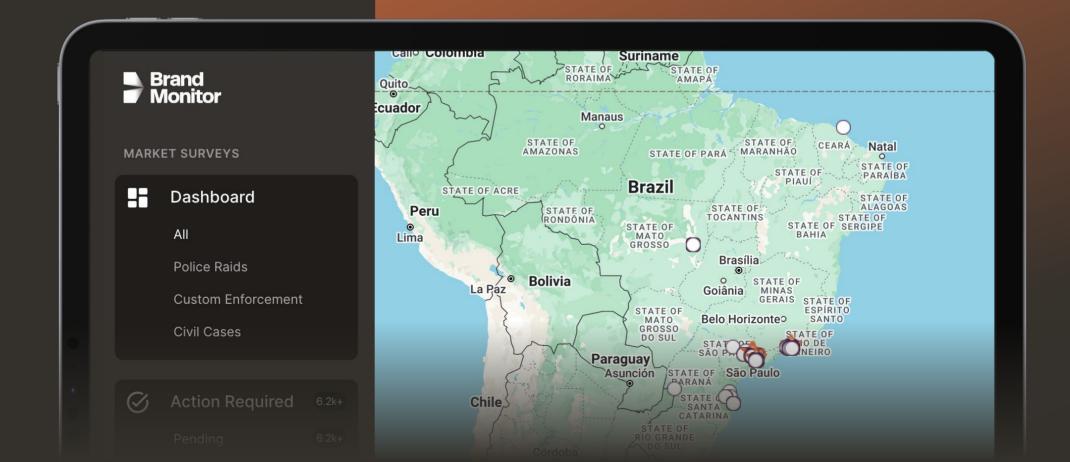
6

Counterfeit Destroyed or Seized

514

Compensations Collected

\$33,088



Case Study Turkey

Jan 1, 2024 - Dec 31, 2024

Stores found / enforced

4,120 / 2,971

Police Raids

826

Counterfeit Destroyed or Seized

46,083

Compensations Collected

\$2,297,213

